

Comparison BRC Element Completion

BRC Element	BRC Recommendation	Status - Completion
Park Design	<p>Recommendation #1: Unify and Restore the Magnuson Park Peninsula. Sand Point and Magnuson Park should be unified into a single Park, with its structures treated as “buildings in a park.” A Park design should be developed for the newly expanded Park, taking into account future plans for the National Oceanic and Atmospheric Administration (NOAA) and U.S. Department of Interior’s Northwest Fisheries Research Center properties. The Citizens Plan should serve as the base plan or “core vision” for the design, due to its recognition of the importance of the land and its restoration, and its treatment of the peninsula as a whole. The design team should be interdisciplinary, with special expertise in the areas of land and wildlife restoration. The design process should include recommendations for addressing transportation, parking and hydrology issues. The Park design should be completed within four to six months and presented to the BRC for review.</p>	<p>Completed Magnuson Park and the Sand Point Historic District mostly unified. No progress with NOAA relative to uniting their property with others. This occurred in part due to September 11 security concerns.</p>
Park Design	<p>Recommendation #2: Address Security Concerns Through Environmental Design. Visitor safety and site security are important and complex issues. Security issues need to be identified and innovatively addressed in Park design.</p>	<p>Mostly Completed Projects have added site lighting and considered visibility during design. Ongoing process as additional areas are renovated/redeveloped.</p>
Park Design	<p>Recommendation #2: Assessment of Boat Moorage and Boat Launch issues. This assessment should begin with a review of the original Jones & Jones plan prepared in the mid-1970’s, which recommended relocation of the boat launch area to the north outside the natural area. Other boating issues should be evaluated in the context of regional needs. The appropriateness and implications of large vessel moorage at the Park’s north end and boat launch-related parking should also be evaluated.</p>	<p>Mostly Completed Northshore Boating Area designated for hand-launched boating. Magnuson Boat Launch designated for power boats. Physical and environmental conditions due to navy era use, Parks plans for enhancing natural areas prohibit large vessel moorage.</p>
Park Design	<p>Recommendation #2: Attention to Transition Areas. Analysis and design of edge treatments is needed - between the activity and natural areas; between the shoreline and the land; and on the west side, where the Park meets Sand Point Way and the neighborhood. Full and aesthetically pleasing integration of the Park with the surrounding neighborhood is critical.</p>	<p>Mostly completed As projects designed for the central park portion site and landscape design have included integration elements.</p>
Park Design	<p>Recommendation #2: Design of a More Pleasing Park Entrance. The entrance to the Park should be welcoming, and should be reflective of the Park’s location within a residential area. The Sand Point community should be fully involved in the</p>	<p>Mostly completed. NE 65th Street entrance improvements include removal of Building 15, pathway</p>

	design.	improvements on north and south sides of NE 65 th , new entrance sign and landscaping. However to make this entrance reflect status as regional park a lighted entry and entry sign is desired. NE 74 th Street improvements include new landscape design for islands, new entrance sign. A major issue is the vehicle and pedestrian circulation and conflicts at this entrance due to increase activities. The Navy proposed a redesigned entrance in the early 1980's which would/could address this issue. A secondary issue is the continued installation of traffic control signage at this entrance. Northbound traffic encounters multiple signs which present a cluttered view.
Park Design	Recommendation #2: Employment of Residents On-Site. involvement of the Park's residents in on-site activities and organizations is highly desirable. The City should continue to seek opportunities to employ residents on reclamation, construction, maintenance and other projects.	Not known to be implemented
Park Design	Recommendation #2: Historic Preservation and Reuse. The buildings within the potential historic district must be treated carefully to retain their distinctive character. The Park design should identify and address historic preservation issues and requirements.	Completed Since 1998 Parks has used the Sand Point Historic Properties Reuse and Protection Plan as the guiding document to evaluate project proposals. In 2010 a National Register of Historic Place district was created. This was followed by designation of a Seattle Landmarks Preservation District.
Park Design	Recommendation #2: Improved Linkages and Connections. Consistent with Seattle's Olmsted tradition, Magnuson Park should be connected to the regional open space system through connections to the Burke-Gilman trail and the extension of Sand Point Way.	Somewhat Completed In 2009 SDOT completed improvements to the Burke-Gilman Trail Spur at NE 80 th Street. A more desired solution would have been a more direct connection from the spur northward to the North Shore Recreation Area entrance (approximately 8300 block Sand Point Way NE).

Park Design	Recommendation #2: Integration of Housing With Other Uses. To create a balanced and diverse residential community, the housing component of Magnuson Park should be physically and programmatically integrated with other uses. For example, development of additional housing units for Seattle Conservation Corps members, artists and perhaps retired University employees, could create a healthy, diverse and supportive residential environment.	Considered – Not Completed
Park Design	Recommendation #2: Minimize Fencing. The design process should explore ways to eliminate artificial barriers that inhibit easy access from one area of the Park to another. Where separation is essential for security reasons as between the Park and NOAA, solutions relying on landscaping and topography should be considered.	Completed All fencing which existed between Magnuson Park and the NAVSTA Puget Sound campus was removed in 2001-2003. Fencing located along west boundary of the campus (Sand Point Way NE) was removed or reduced in height in 2003. Only one section remains adjacent to Solid Ground family housing due to safety concerns. No NOAA fencing has been removed due to security issues following September 11 th .
Park Design	Recommendation #2: North Shore Recreation Area Improvements, Facilities and Activities. The design process should evaluate issues, including parking and access needs, associated with development of a proposed small craft center and improvements to the land and buildings in the North Shore Recreation Area. Primary issues are funding, phasing and the number and location of similar facilities in the region.	Completed The North Shore Recreation Area Master Plan was completed in 2001-2002. Elements of the plan were constructed between 2004-2006.
Park Design	Recommendation #2: Off-Leash Area (OLA) Review. Currently the fenced OLA - originally laid out on the perimeter of the former Magnuson Park - divides the newly-integrated and enlarged Magnuson Park. As with every other Park use, the OLA should be designed and located to contribute to the character of the Park. In this context, the design principles in use at Marymoor Park should be reviewed.	Completed Integration issues considered during OLA design improvements.
Park Design	Recommendation #2: Open, Multi-Purpose Area for Events. The design should incorporate a large, multipurpose open area to serve as a regional resource for special events and informal, unstructured recreation.	Completed Improvements to the Sports Meadow were completed in 2003-2004 to allow multiple uses.
Park Design	Recommendation #2: Pedestrian and Bicycle Paths. The Park design should provide for separated pedestrian and bicycle pathways.	Not Completed During public processes for the wetland and athletic field project and others, citizens wanted narrower paths.
Park Design	Recommendation #2: Relocation of Phase II Housing. Phase II housing units are currently planned to be located south of 65 th Street. Alternative sites for these units	Completed All new low income housing has been

	should be evaluated, including building sites or existing buildings to the north (including potentially Building 9).	constructed north of NE 65 th Street.
Park Design	Recommendation #2: Siting of Anchor Tenants. The design process should review the Park's buildings to identify potential locations for anchor tenants, such as a museum and branch library.	Considered – Not Completed Several museums contacted 2001-2003 relative to siting at Magnuson. Multiple issues precluded further discussions. SPL determined that improvements at the Northeast Branch precluded the creation of another branch in such close proximity.
Park Design	Recommendation #2: Sportsfields Assessment. The Park design should review the number and location of sportsfields; study the option of siting them to the north, adjacent to other activity zones, analyze the associated parking needs and provide for them; and develop cost estimates for use in capital planning and budgeting.	Completed Design and FEIS completed 2002. Construction completed 2009.
Park Design	Short-Term Action A: Provide for Public Review and Comment on the Core Plan. An initial step of the Park design process should be broad community review and discussion of the Citizens Plan. The City should fund and manage this process in close cooperation with the community and the newly reconstituted Magnuson Park Advisory Board.	Completed
Park Design	Short-Term Action B: Begin an Effective Dialogue with NOAA. NOAA is a federal agency that owns and controls more than 100 acres of land on the peninsula. The BRC acknowledges that NOAA's property is not a part of the Park, and recognizes NOAA's need to articulate its research mission and manage public expectations regarding its property. However, as NOAA's property is part of the peninsula, we recommend that NOAA and the City begin immediately to work together to establish improved communications and a basis for future collaboration. An initial objective of this dialogue is agreement that NOAA work with the City on the Park design process to delineate the peninsula's natural systems and habitat. Other topics for longer-term discussion include aesthetics, facility access and facility use.	Not Completed – Stalemate A continuing, complicated issue. Parks requires a coordinated effort led by Washington congressional delegation to resolve issues. A key issues is access to NE NOAA Drive at 63 rd Avenue NE.
Park Design	Short-Term Action C: Convene a Regional Inter-Agency Working Group on Lake Washington Shoreline Use and Preservation. The Seattle Parks Department should immediately convene a working group of regional parks and recreation leaders to address the use of Lake Washington's shoreline, including an inventory of regional assets, and an assessment of recreation, facility and open space needs and constraints. The findings of the working group should inform the design review of the Citizen's Plan.	Most Completed Seattle Parks developed a shoreline restoration plan and has implemented several improvements in Magnuson Park.
Park Design	Short-Term Action D: Address Transportation and Parking Issues. Magnuson Park is perceived by some as remote and inaccessible. External and internal transportation issues need attention and should be specifically addressed by	Limited Completion Conceptual circulation and transportation plans completed.

	Seattle's Transportation Department in coordination with the Parks Department. Development of a Park transportation plan in conjunction with the Park design process is a necessary first step. The plan should encompass site access and connections, including a Burke-Gilman trail connection, Metro transit service to and from the Park, and shuttle bus service for large events, as well as internal circulation systems for autos, bicyclists and pedestrians. A detailed parking study is also needed. This study should determine the on-site and off-site parking requirements and optimal locations to serve all of the recreational activities and building uses proposed for the Park.	However the key is SDOT committing to long-term funding and improvements, including transit street to support Metro Transit routing. Parking Study completed in 2001 and quantified parking resources.
Park Design	Short-Term Action E: Fund Restoration of Mud Lake as a Millennium Project. This action alone will signal a major change at Magnuson Park, generating community interest, excitement and potential funding from state and federal sources, foundations and individuals. Moving forward with design and funding of the project will signal the City's commitment to the Park, invigorate its environmental restoration, and provide a focal point and theme for the natural areas of the Park.	Considered – Not Completed A community charette process in 2001 determined that reconstruction of Mud Lake was not feasible. Reconstruction would create a minimally functioning "pond" which would not support salmon fry. The wetland/athletic field project designed a wetland system which provides year-round water bodies and flows. A more sustainable result.
Park Funding	Provide for Program Operations Proposed by the Sand Point Community. The Sand Point community would like two programs funded at Magnuson Park: a community center in Building 406 (the Brig) and a recreation center in Building 47. Each program is estimated to cost \$300,000 annually to operate, once capital improvements to the buildings are made. Interim use (assuming use of the buildings "as is") could begin in 1999.	Completed Community Center Levy improvements completed in 2003-2004 at Building 47 (Magnuson Community Center) and at Building 406 (The Brig).
Park Funding	Recommendation #13: Develop a Long-Term Capital Funding Source to Pay for Park Improvements. Funding the Park design improvements recommended in this report will be expensive. It will require a significant commitment of funds by the City, which can in turn be used to leverage state and federal grants, and private funding. The Mayor and City Council should identify a long-term, stable funding source to enable significant public investment in a revitalized Magnuson Park.	Somewhat Completed Attempted to attract private funding through philanthropy, failed due to Dot.com failure in 1999-2000. RFP process in 2005-2006 attracted development partners which leveraging of capital improvement cost against rent. Two of three projects completed.
Park Funding	Recommendation #14: Encourage Private Funding Support for the Park Through Formation of Foundations. Foundations can provide much-needed private funding for land and building restoration projects. Two relevant foundations have been suggested : a Citywide Parks Foundation - which could focus on the Mud Lake restoration as a signature project — and a "Friends of Magnuson Park" Foundation.	Attempted – Not Completed Seattle Parks Foundation created, but not focused on Magnuson Park funding. Discussions occurred in 2001-2003 to create Magnuson Park foundation, unsure about reasons for no completion.

Park Funding	Recommendation #15: Additional Seattle Conservation Corps Funding. Provide additional resources for the Seattle Conservation Corps to undertake pilot projects at Magnuson Park, including removal of unnecessary fences, minor demolition, trail construction and shoreline restoration.	Completed
Park Funding	Recommendation #15: Branch Library Development. Request that the Seattle Public Library Board consider funding a branch library at Magnuson Park. In keeping with the environmental focus of the Park, this branch could emphasize marine, wildlife, habitat and environmental and sustainability issues.	Considered – Not Completed SPL determined that improvements at the Northeast Branch precluded the creation of another branch in such close proximity.
Park Funding	Recommendation #15: Building Occupancy and Regulatory Flexibility. The need to fund and construct seismic and accessibility improvements for numerous buildings has been a major impediment to use of Sand Point. The City's Department of Construction and Land Use (DCLU) should allow occupancy of Sand Point's structures where life safety is not at risk. This regulatory flexibility will provide near-term access to the site for many organizations and can increase operating revenues significantly.	Considered – Mostly Completed DCLU (now DPD) worked with Parks on some flexibility, but length of time between initial request and slow progress in making improvements resulted in decision by DPD to restrict some building uses.
Park Funding	Recommendation #15: Continue to Honor City Commitments to Fund Housing Programs. Support for the transitional housing programs at Sand Point is critical to their success and to their successful integration within the Park. The City recognized this need by committing to fund up to \$12 million in housing development costs and up to \$500,000 annually in operating and support program costs.' The City has been a good partner in this program, allocating \$5 million for first phase development costs. The City should continue to honor its commitments to the housing program, including forthcoming requests for operating support.	Considered – Discontinued
Park Funding	Recommendation #15: Continued Funding for Special Events Programming. Continue funding for special events and programs at Magnuson Park in order to serve the public, make best use of the facility and maintain the visibility and positive momentum that has been created.	Somewhat Considered Continuing funding for Parks special events staff. However funding has been minimal for support equipment (e.g. event signage, traffic control signs, etc.) and support staff.
Park Funding	Recommendation #15: Fund Building 30 Improvements. Building 30 is a potential home to about two dozen small organizations. The City should invest the estimated \$200,000-300,000 necessary to make about 50,000 square feet of the Building habitable for these groups, and coordinate with DCLU to assure that additional improvements can be phased over time.	Considered – To be Completed City Council approved funding in 2011 to make life-safety and a seismic improvements.
Park Funding	Recommendation #15: Mud Lake Restoration Funding. Raise \$5 million as a Millennium project to begin the Mud Lake reclamation project. This bold, visible step is needed to show the City's commitment to action, to improvement at Magnuson Park. It will also serve to leverage and strengthen the City's case for state funding from the statewide Wildlife and Recreation program. In addition, the	Considered – Not Completed A community charette process in 2001 determined that reconstruction of Mud Lake was not feasible. Reconstruction would create a minimally functioning

	City should aggressively pursue other state, federal and private funding sources for this critical first step in the Park's environmental restoration.	"pond" which would not support salmon fry. The wetland/athletic field project designed a wetland system which provides year-round water bodies and flows. A more sustainable result.
Park Funding	Recommendation #15: New Entrance Design and Funding. Using sitewide infrastructure funds already appropriated, proceed with design, funding and construction of a new, more pleasing Park entrance as soon as feasible.	Completed
Park Funding	Recommendation #15: Park Design Process Funding. Identify funding for and proceed immediately with the Park design process recommended above.	Completed
Park Funding	Recommendation #15: Responsible Building Preservation and Asset Maintenance. Although capital and maintenance needs at Magnuson park far outstrip available funding, immediate building maintenance needs, such as roof repair, should be undertaken now to protect the public's investment and forestall greater expense in the future.	Somewhat Completed
Park Funding	Recommendation #16: Long-Term Phasing Plan. The BRC recognizes the long-term nature of the improvement needs at Magnuson Park, and acknowledges that these improvements will be made over a period of time. In fact, our vision for this exceptional regional resource extends for 50 or 100 more years: The City should develop a long-term phasing plan to identify which improvement projects - at what cost— will be funded and built in the coming years.	Somewhat Completed
Park Funding	Recommendation #17: Commitment to Ongoing Maintenance — Land Stewardship for Future Generations. In addition to reclamation and restoration, Magnuson Park will need ongoing maintenance and stewardship to sustain the environmental improvements made. Long-term sustainability, environmental stewardship and a strong and continuous commitment to funding Park maintenance is needed.	Not Completed
Park Management and Governance	Recommendation #3: Magnuson Park should have its status within the Parks Department elevated to that of other regional facilities such as the Zoo and the Aquarium. This will allow the Park to be integrated within the citywide park system, while providing visibility and accountability.	Somewhat Completed – Reversed Magnuson Park existed as a separate Parks division 2000-2005.
Park Management and Governance	Recommendation #3: Manage Magnuson Park and the Former Naval Station at Sand Point as a Single Site. The former Naval Station at Sand Point should be integrated within Magnuson Park, and the expanded Park should be managed by the City's Parks and Recreation Department as an integrated site. The City's management responsibilities will encompass coordination and oversight of the University of Washington, the housing and non-profit components, and coordination with NOAA and the Northwest Fisheries Research Center. Specific responsibilities of the City's Parks Department should include:	Completed Resolution 199299 was codified in the Parks Code giving the Superintendent authority for city properties at Sand Point. Likely needs restudy, reinforcing.
Park Management	Recommendation #3: The City Parks Department will be responsible for managing the land at Magnuson Park, including planning and management of the natural	Completed

and Governance	areas and restoration projects; maintenance of the grounds and sportsfields; scheduling of the sportsfields and events located on Park lands.	
Park Management and Governance	Recommendation #3: The City Parks Department will have responsibility for preparation of the Park design, transportation plan, parking plan and design guidelines. The City will also have responsibility for implementing these plans in cooperation with the resident organizations.	Completed Resolution 119299 was codified in the Parks Code giving the Superintendent authority for city properties at Sand Point.
Park Management and Governance	Recommendation #3: The City Parks Department will have responsibility for managing recreation and community programs and their facilities, as it does at other City parks. This responsibility includes latitude to contract with private and/or non-profit groups to operate and manage community and recreation programs and facilities.	Completed
Park Management and Governance	Recommendation #4: Annual reporting to the City on progress, finances and compliance with the operating agreement.	Completed
Park Management and Governance	Recommendation #4: Building management, including management of ongoing operations and maintenance and improvements and modifications to the interiors of the buildings.	Completed
Park Management and Governance	Recommendation #4: Development of a plan to locate a mix of resident and temporary uses, structured and unstructured activities and possible anchor tenants on-site. Review and discussion of this plan with the City and community organizations.	Somewhat Completed
Park Management and Governance	Recommendation #4: Programming and building management for temporary uses — performances, exhibits and classes - to maximize public use of the Park and with an emphasis on low and no- fee activities.	Completed
Park Management and Governance	Recommendation #4: Rate-setting and financial management of the City-owned properties to assure broad public and institutional access to the site, while working to become a self-sustaining entity.	Somewhat Completed Conflicting goals measured against current economic conditions.
Park Management and Governance	Recommendation #4: Solicitation and development of contractual agreements with anchor tenants and other resident organizations.	Completed
Park Management and Governance	Recommendation #4: Solicitation of meaningful community input on proposed programs and activities.	Completed

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Park Management and Governance	Recommendation #4: The City Should Contract with a Not-for-Profit Organization to Manage the City-Owned Buildings Intended for Arts, Culture and Educational Uses. The not-for-profit organization would assume responsibility for arts, educational and cultural programming and special events within the City-owned buildings. This entity will be responsible for managing, operating, marketing and scheduling activities in the buildings, in accordance with an operating agreement with the City and the guidelines delineated in this report. The objective of this arrangement is for the City-owned buildings to be operated and managed by an independent, efficient and business-oriented non-profit organization, that will be insulated from politics and able to act entrepreneurially, responding effectively to opportunities as they arise. The non-profit organization's responsibilities should include:	Attempted – Not Completed Sand Point Arts and Cultural Exchange (SPACE) worked to achieve this goal 2000-2004. However due to organization and financing issues fell short.
Park Management and Governance	Recommendation #5: The City Should Assume Responsibility for Major Capital improvements Needed by the City-Owned Buildings. Many of the City-owned buildings in the Park need significant capital improvements. Funding these improvements, as well as ongoing major maintenance requirements should remain a City responsibility, as it is at other City parks.	Completed
Park Management and Governance	Recommendation #6: Reconstitute the Magnuson Park Advisory Board. Working with the community and the City's on-site partners, the Mayor in consultation with the City Council should appoint a Magnuson Park Advisory Board (MPAB) and Board chair to advise the Parks Department on major planning, management and policy issues at the Park. The Board would advise, for example, on key Park design, management, operations and funding issues, including implementation of the recommendations in this report. The Board should include community representatives, as well as experts in law, finance, real estate, property management, park management, landscape architecture and other relevant areas.	Completed Reinstated the Magnuson Park Advisory Committee in 2009-2010. However only provides advisory function to the Superintendent.
Park Management and Governance	Short-Term Action F: Begin Discussions with the University of Washington. The Mayor and City Council should immediately initiate discussions with the President of the University of Washington regarding the future of the University's Magnuson Park properties. These discussions will provide an opportunity to share information about the University's needs and plans, and to establish specific uses for the University's property that fit within the requirements of the U.S. Department of Education, are in the University's interest and are consistent with the vision for the Park. Preferred uses for the buildings are "active" educational uses consistent with the Park themes articulated in this report. Examples of such uses could include environmental research programs and housing, including perhaps University housing and artists housing.	Completed
Park Management and Governance	Short-Term Action G: Improve Relations with NOAA. The NOAA property is a federal facility with its own operating needs and parameters. The City should work cooperatively with NOAA management to share information and develop mutually	Not Completed Not completed, not attainable at this time due to lack of cooperation by

Governance	acceptable solutions to better manage the Sand Point peninsula. This dialogue could also address opportunities to involve NOAA and the Northwest Fisheries Research Center in development of site-related education and research programs for the public.	NOAA leadership.
Park Management and Governance	Short-Term Action H: Improve Relations with the Community and Establish Formal Communication and Oversight Mechanisms. Magnuson Park is located within a residential neighborhood, and that community has an important stake in the Park's future. Consideration of community needs and meaningful community involvement are key issues for future Park planning and management. We recommend that citizen and community input be solicited on Park proposals or plan amendments early in the decision making process, and that public hearings be held on major decisions. Notice of public hearings should be widely distributed at least 10 days in advance of the hearing, with supplemental information likewise made available. Public comment should be carefully considered and documented in the decision making process.	Completed Formed MPAC 2009-2010
Park Management and Governance	Short-Term Action I: Develop a Request for Qualifications and Proposal with Clear Criteria for Selection. The City should proceed with development of a request for qualifications and proposal (RFQ/P) from interested non-profit organizations. The document should clearly state the objectives of the solicitation, the City's interests, the selection process and criteria, and the City's oversight and accountability requirements. Recommended selection criteria include: a strong Board of Directors with the skills and background to guide the organization's development and accomplishment of its mission; demonstrated financial and management capabilities; expertise in property management, marketing, events management and arts and cultural programming; a capable and experienced Executive Director to manage the organization's operations; and a successful track record in working with public agencies and community groups.	Not Completed Based on unfeasible proposals submitted by non-profit organizations in previous RFP process, determined that this is an unrealistic model for building renovations.
Park Operations and Use	Philosophy and Guidelines for Park Use. In its discussion of use of Magnuson Park — both in terms of its built and natural assets - the BRC generally agreed on the following philosophy, which we offer as a recommendation to guide decisions on Park use. First, use should be considered not as consumption - using up space or land — but as adding to the sum total of Magnuson Park. Use should be thought of as supporting and contributing to the health and vitality of other uses. For example, housing for artists or members of the Seattle Conservation Corps (who work at the Park), might be seen as appropriate and creative use of housing space. A garden project, for example, might be an appropriate and creative use of land if it were to grow plants and vegetation to support the environmental restoration of the Park and provide food for residents and visitors. The questions to potential users should be: "Why here? What will you contribute to the Park and its other users? What public benefits do you bring?"	Considered – Implemented Concept of public benefits, what does an entity bring to Magnuson Park, reviewed consistently.

Park Operations and Use	Recommendation #10: Recruit Anchor Tenants. Anchor tenants will attract people to the Park and provide focus, stability, interest and excitement. Concurrent with the Park design process the City should, in cooperation with the Advisory Committee, explore the interest of various established arts, cultural, education and environmental institutions in, locating at the Park. Appropriate anchor tenants are those with missions that match or complement that of Magnuson Park. These organizations could include a branch of the Seattle Public Library, a branch of the Pacific Science Center, regional or national environmental organizations, the Burke Museum of Natural History and Culture and various other institutes and programs of the University of Washington (especially those involving environmental and sustainability policies; and marine, wildlife and environmental research programs).	Considered – Not Completed Several museums contacted 2001-2003 relative to siting at Magnuson. Multiple issues precluded further discussions. SPL determined that improvements at the Northeast Branch precluded the creation of another branch in such close proximity.
Park Operations and Use	Recommendation #11: Proceed Cautiously with Installing Resident Tenants. A major lesson learned at Fort Mason has been to proceed slowly with agreements for resident tenants. The pressure to fill building spaces should be tempered, to prevent assigning spaces that could later be put to a higher and better use. As Fort Mason's Marc Kasky states: "first-come, first-served should not be the operating principle -just because an organization is first doesn't make it the best." Moreover, once a space is assigned, it is very difficult to take it away. Until the not-for-profit management organization is established, the City should be careful about making long-term commitments. In the interim, the City can offer short-term leasing arrangements (one to six months) to tenants seeking exhibit spaces.	Completed
Park Operations and Use	Recommendation #12: Commercial Uses. Commercial uses should be appropriate for a City park and should support the visitor's experience within the Park. This can include support services such as ATM machines and snack and drink kiosks, as well as gift shops associated with the museums, galleries and exhibitions. Commercial use of some buildings on a temporary basis could be used as a mechanism to raise funds for capital improvements, as Fort Mason has done. One or more restaurants on-site should also be considered as an amenity that will serve visitors and likely extend the length of the average visit.	Not Completed Continued community discussion and opposition to commercial uses, e.g. Building 11.
Park Operations and Use	Recommendation #12: Criteria for Building Use. Building uses must be inclusive, attracting people to the site. Uses must be compatible with the Park's five major themes - park and recreation, arts, environmental restoration and stewardship, education and residential. Proposed uses must demonstrate how' they add to the integrity and vibrancy of the Park, how they serve the interests of the larger Seattle community, and why they need to be at Magnuson Park. Appropriate uses are interdisciplinary or complimentary with other uses — integrating, enhancing and creating interaction with other organizations and events. There should be a balance of uses, with no one use dominating. We recommend adopting the guidelines used at Fort Mason that no group (including anchor tenants) should occupy more than 10% of total space nor generate more than 10% of total revenues. Users must	Considered - Completed

	demonstrate management capability and economic viability.	
Park Operations and Use	Recommendation #12: Lease Rates. Lease rates at Magnuson Park are currently set at comparable market rates, a practice that should continue. Lease rates should allow for a range of new and existing organizations to use the space to provide public benefit. Variable lease rates are appropriate, with variables to include assessment of sitewide infrastructure and administrative costs.	Completed
Park Operations and Use	Recommendation #12: Lease Terms. Lease terms for tenants should vary depending upon a set of criteria including: the needs of each organization, its history, financial resources and track record, the programs proposed, the investment to be made by the organization to improve its space and how much security the organization needs. A financially viable organization with appropriate financial statements should receive longer lease terms than a start-up organization with an unproven record and few resources. Similarly, the larger the space-improvement investment to be made, the longer the appropriate lease term. A "long term" lease for a financially viable tenant expected to make a substantial investment (say \$1 million) in its space could be 20-25 years. Conversely, a new organization taking space "as is" could have a lease of 1, 2 or 5 years. This approach frees both the leasing organization and the management entity from longer-term obligations.	Not Actively Considered
Park Operations and Use	Recommendation #12: Maintenance of Off-Leash Areas. Consistent with suggestions from the Magnuson Park Ad-Hoc Users Group, we encourage users of the off-leash area to contribute to the ongoing maintenance of the area through work parties, contributions and donations, and/or license fees.	Completed
Park Operations and Use	Recommendation #12: The City Parks Board Should Review and Advise the Parks Department on Guidelines for the Use of Magnuson Park. Use issues that should be addressed by the Parks Board include off-leash areas, boat launch requirements, sportsfield use, criteria for building use, commercial uses and lease rates. The BRC's proposed guidelines in some of these areas are as follows:	Completed
Park Operations and Use	Recommendation #7: Park Use Should Be Cohesive. The Park has five planned uses - park and recreation, the arts, environmental restoration and stewardship, education and residential. These uses can and should work together to create a unique Park in our region — a large, high-quality "nature park" in an urban area, that serves as a learning and resource center, an incubator and vibrant campus for arts, culture, education and community service programs and events.	On-going
Park Operations and Use	Recommendation #8: Grow A Mix of Structured and Unstructured Activities. To maximize public use of the site, there should be a mix of structured activities (performances, lectures, classes) and unstructured activities (museums, libraries, galleries, exhibits). Experience has shown that people are more likely to visit the site — and visit more frequently — if there are unscheduled, unstructured options. This mix of activities is especially appropriate given the Park location - opportunities	Considered – On-going

	for cross-over visits should be encouraged (i.e. a visitor who comes for a walk or to use the sportsfields then decides to visit a gallery, or vice-versa)	
Park Operations and Use	Recommendation #9: Encourage A Mix of Resident and Temporary Uses. Building space should be used for resident and temporary uses (including performances, classes, exhibits), with a majority of the space allocated for temporary uses, as is the practice at San Francisco's Fort Mason. This approach has several advantages:	Not Completed
Park Operations and Use	Recommendation #9: Space allocation can be shifted as community interests and organizations evolve. Hosting a mix of events will help create awareness of the facility and build a constituency for it with the public and the non-profit and philanthropic communities. The site can serve as an incubator for newly emerging organizations and events. Rental of temporary space allows users to experiment with and demonstrate the public appeal of their programs and their organization's management and financial capabilities. It enhances the fresh, dynamic nature of the facility. Multiple, temporary uses within a space have greater revenue-producing potential than a single, dedicated use.	Considered – On-going
Park Operations and Use	Short-Term Action J: Maintain and Build on the Park's Community Activities and Events. Events and activities at the Park in the past year have attracted 75,000 people to the site, to the enormous benefit of their sponsoring arts and community organizations. The Parks Department should develop a schedule of events and activities that maintains and builds on this momentum, so that the public can continue to be served and community awareness of the site can be maintained.	Completed
Park Operations and Use	Short-Term Action K: Make No Long-Term Commitments for Space Until the Park Design is Complete. The City should not make commitments to long-term or "resident" organizations until the design process is complete and recommendations are made as to which buildings should house resident organizations.	Completed